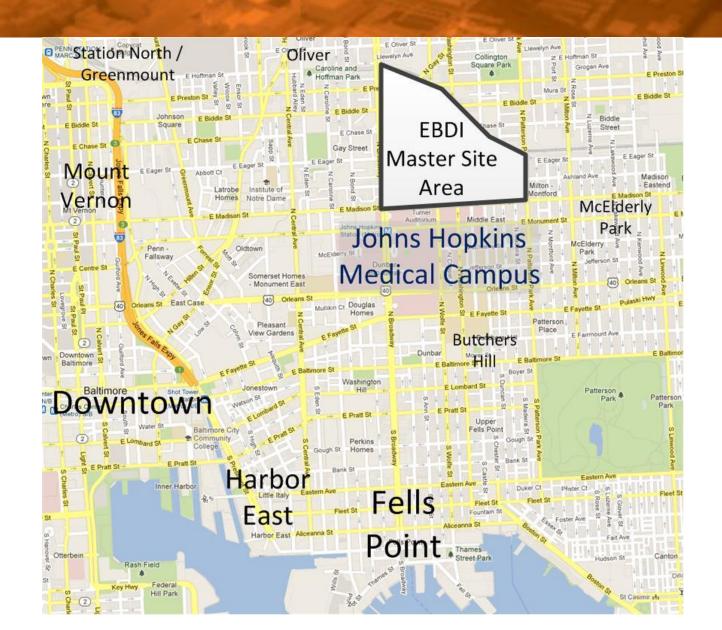
EBDI – PART 1 (LAND & BUILDINGS)

EBDI Master Site Location



East Baltimore 2000

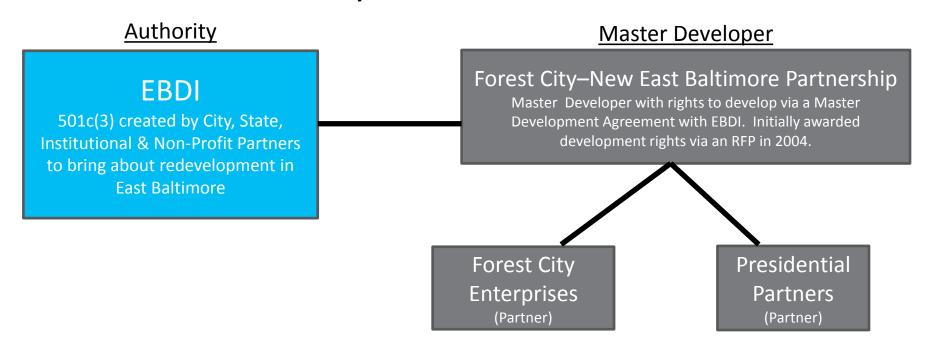
- Over 1,400 vacant and abandoned properties
- Less than half of working age adults had jobs
- Incidence of childhood lead poisoning among the highest in Baltimore
- Homicide rate nearly four times that of the City



Year 2000	EBDI	City
Vacancy Rate	70%	14%
Poverty Rate	43%	19%
Median HH Income	\$15,493	\$30,080

EBDI Initiative Project Partners

- EBDI
 - Authority Vested by City/State to Oversee Redevelopment and Private Developer(s)
- Forest City-New East Baltimore Partnership
 - Master Developer
- Baltimore City & State of Maryland
- Johns Hopkins
- Annie E. Casey Foundation
- The East Baltimore Community



EBDI – By the Numbers

Timeline: 2001 Concept Born

2003 EBDI Created

2004 Forest City Selected as Master Developer

2006 Construction Began

Land Area: 100 Acres

Acquisition: 2,000 parcels and 650 ground rents

Relocation: 732 households and 24 businesses

Demolition: 1,650 structures

At Completion, Approximately

• Commercial: 1.50M SF (516K SF built/under construction)

Housing: 2,000 Mixed Income Units (581 built)

• Retail: 130K SF* (38K SF built) *Does not include potential grocery store

• Education: K-8 Public School, 540 Students (opened January 2014)

• Parking: TBD (1,490 structured parking garage spaces built)

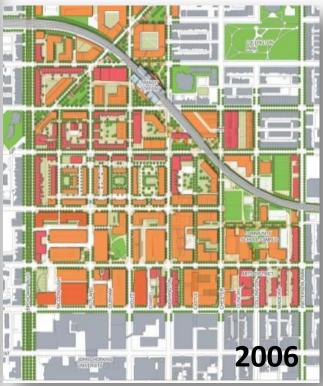
EAST BALTIMORE MASTER PLAN





Master Plan – An Evolution











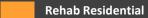












Completed Residential



Rangos Building Life Science Building





- Opened 2008
- Amenities: State-of-the-art facilities including chemistry and biology labs. Access to Johns Hopkins Medical Core Services.
- Tenants Include: Johns Hopkins, Siemens, Lieber Institute for Brain Development, Sobran
- \$100 million private investment



MD Department of Health & Mental Hygiene's Maryland Public Health Lab



- 235,000 gross square feet
- Opening Summer 2014
- Build-to-Suit for the Maryland Department of Health and Mental Hygiene

Affordable & Senior Housing









- One-Third (1/3) of total housing units mandated to be affordable.
- Affordable defined as 50%AMI for rental and/or 80% AMI for for-sale.

929 Graduate Student Housing Residential Building







- 574 beds, 321 room residential building; 20 stories
- 8,300 square feet retail
- Opened 2012
- Amenities include community rooms, balconies, fitness room
- \$60 million private investment

Eager Park -- Overview



- 6 Acre Park
- Programmed activities to include concerts & farmers markets
- Amenities: amphitheater, pavilion, playing fields, etc.
- Opening 2015





Not Named Yet 44 New Townhomes Ryland Homes



Townhomes at Rutland

55 New Townhomes Windemere





Eager Park West 20 Historic Rehabs Tonkens/Harrison

House for House and Home Repair Program

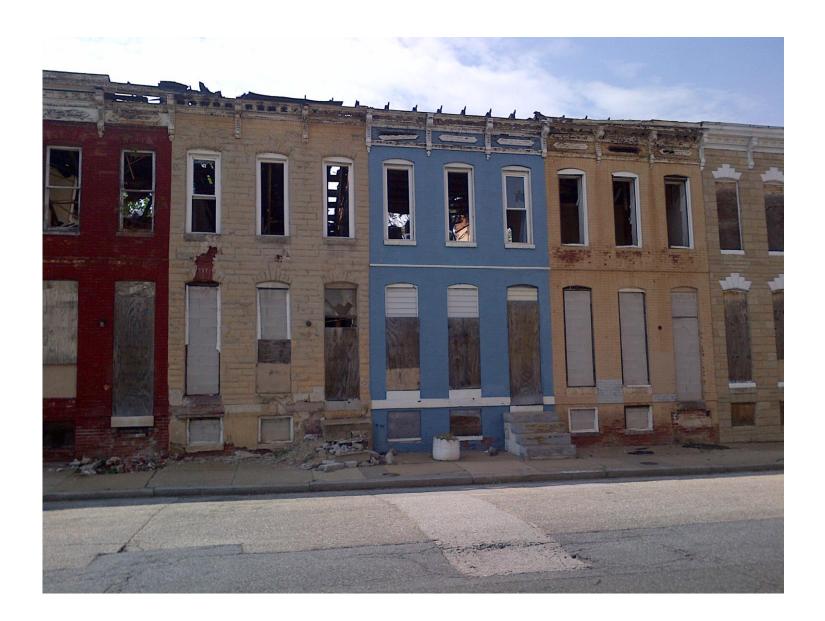


40 historic row homes renovated for home-owners

EBDI - PART 2 (PEOPLE)





















Community Benefit – Equity Wealth Creation

	EBDI Phase 1 Homeowners (n = 92)	EBDI Phase 2 Homeowners (n = 100)	EBDI Home Repair Homeowners (n = 20)	Total
Average Equity in Original Home	\$31,703	\$43,400		
Average Equity in New Home	\$116,207	\$166,022		
Average Home Repair Grant			\$141,307	
Average Increase in Equity Wealth	\$84,504	\$122,622		
Average Increase in Equity Wealth	266.55%	282.54%		
Net Equity Wealth Created	\$ 10,691,537	\$ 16,602,199	\$ 2,826,134	\$ 30,119,870
Notes:	1. Includes renters			
	2. EBDI Phase 2 Includes House for House program homeowners (n=19)			

Community Benefit – Endowment for Future Support



- 929 N Wolfe Street Graduate Student Housing
- EBDI Owned
- \$250 Million Future
 Cash Flow split between
 JHU and EBDI to be
 used for Community
 Benefit

Community Benefit - Economic Inclusion

- A core value of EBDI is to ensure that the traditional residents and businesses of East Baltimore participate in the economic upside of the project:
 - EBDI Relocation Program created \$30 million in equity wealth among 212 relocated homeowners.
 - EBDI Workforce Pipeline placed 383 greater East Baltimore residents in jobs averaging \$12.52/hr over the last 5 years
 - EBDI construction projects have employed 713 minority Baltimore City residents to date.
 - Baltimore City minority owned businesses received over \$67 million in contracts on EBDI construction projects todate.

Community Benefit – Public Health



- New demolition protocol has reduced the amount and dispersion of lead dust to the point that it is undetectable by federal standards.
- Adopted by the Cities in Maryland, Maine, Michigan and California.

Community Benefit – Neighborhood Schools and Early Learning

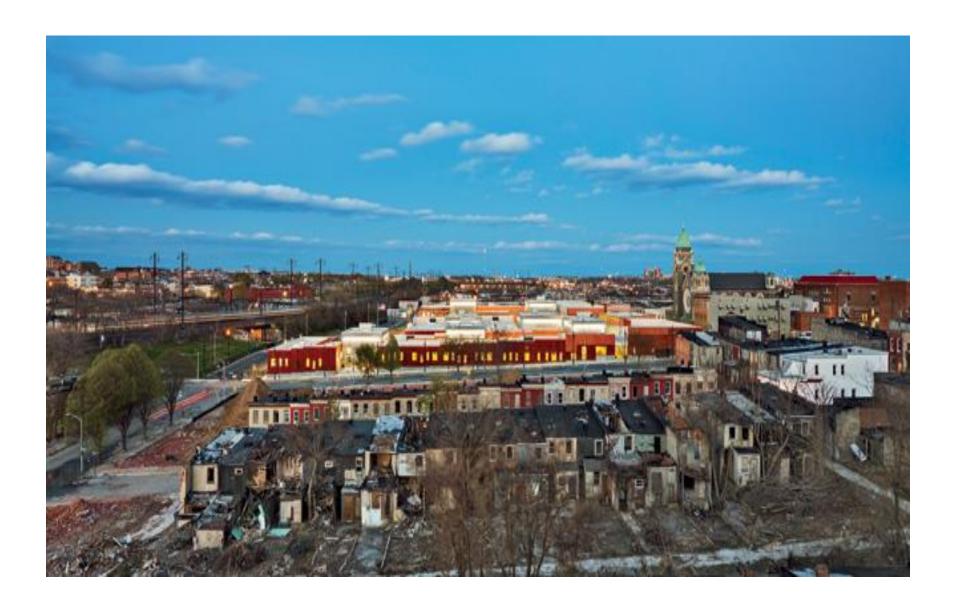


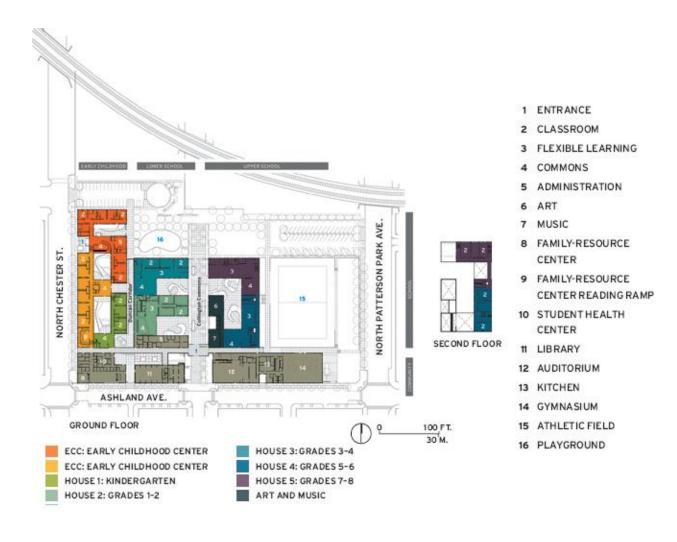


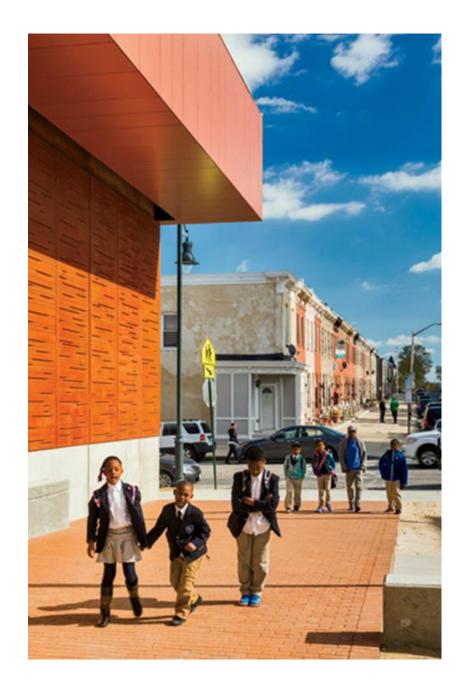


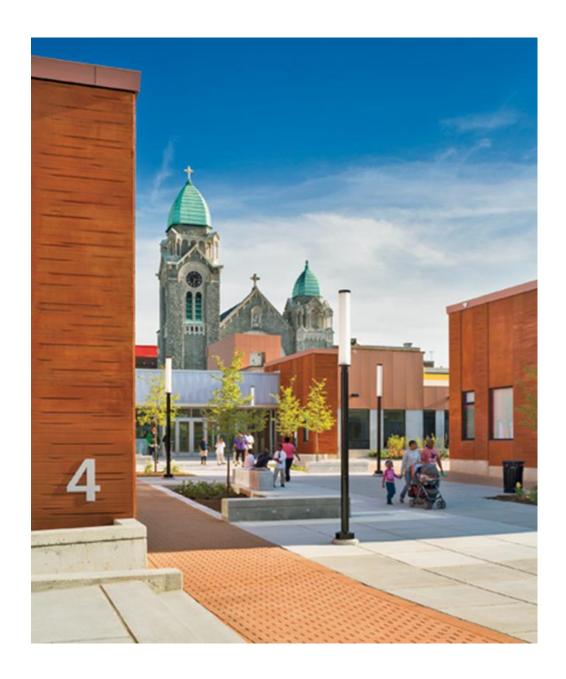








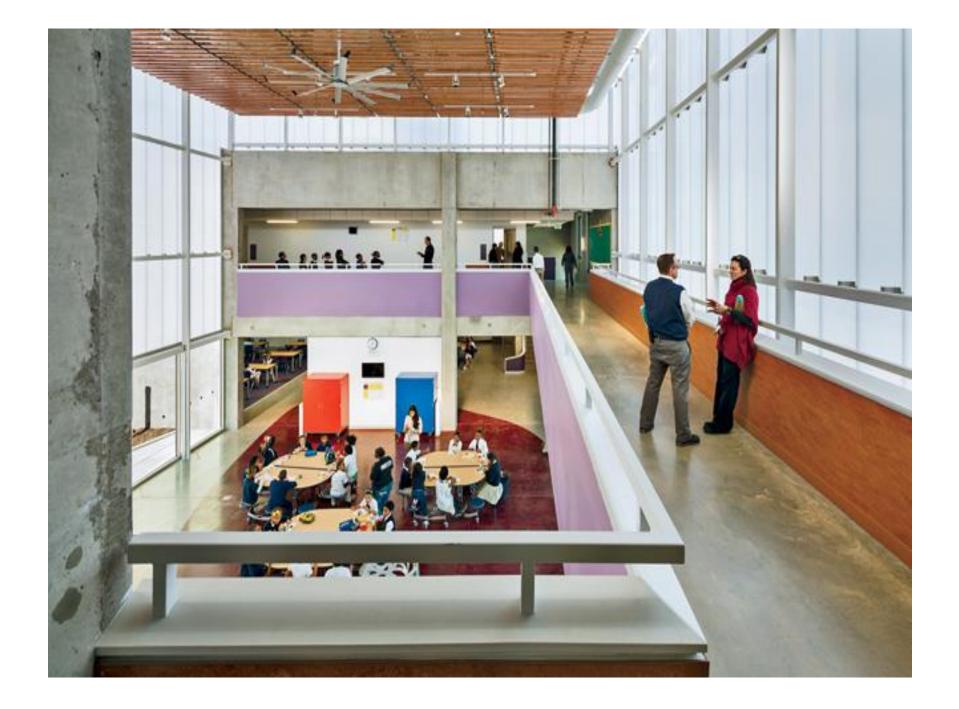


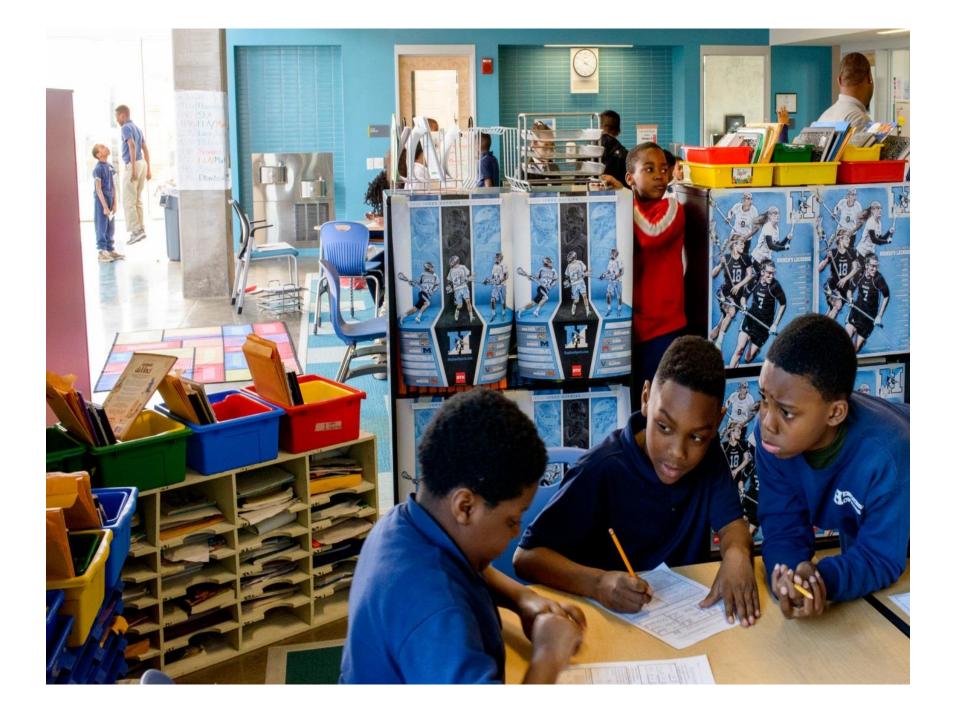




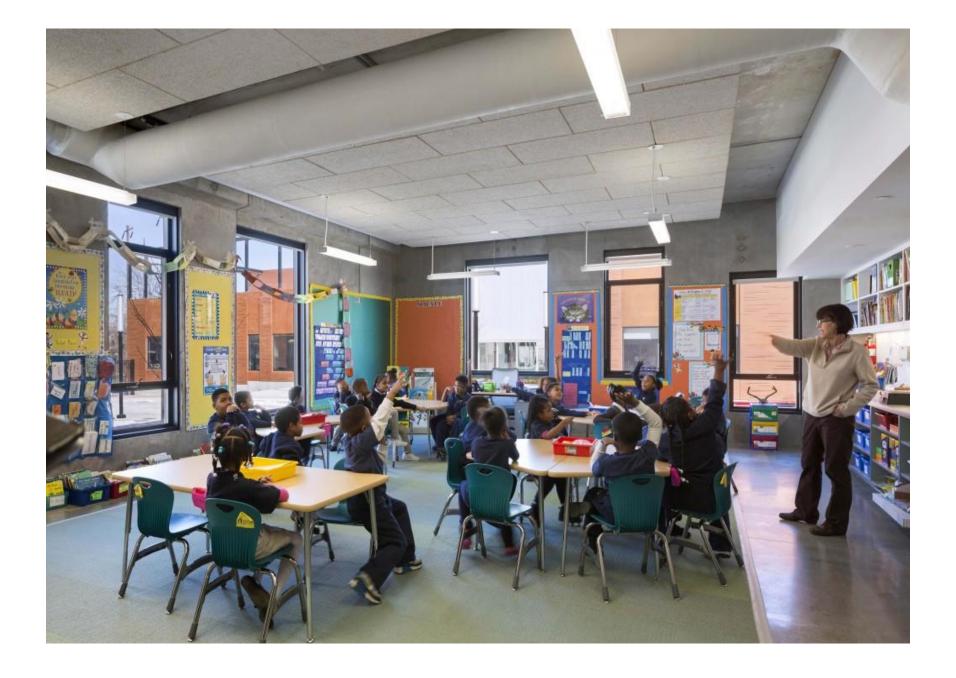


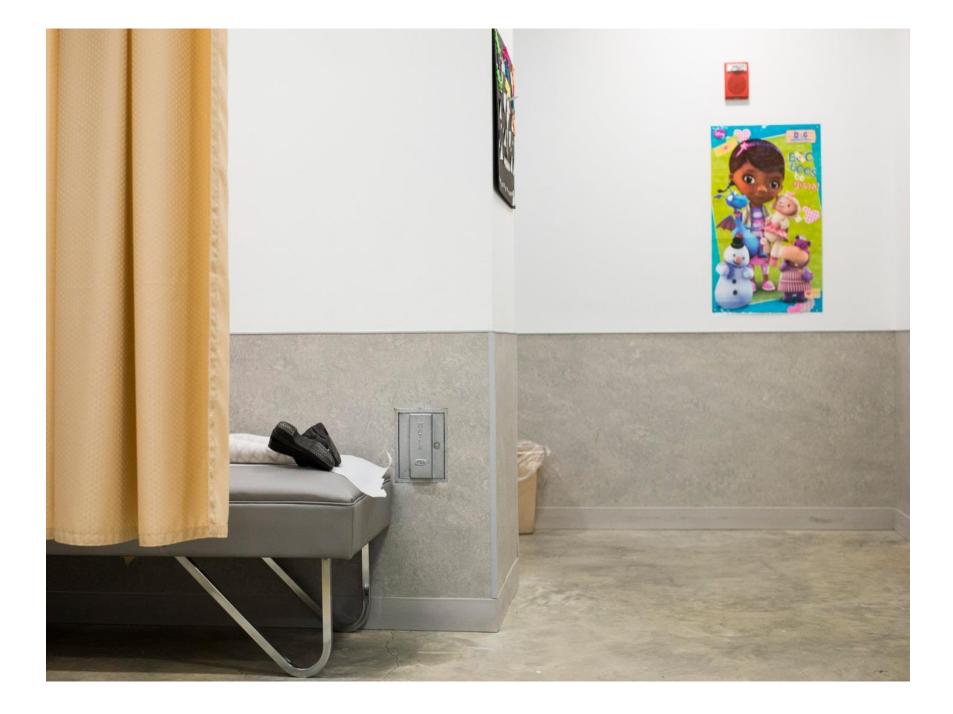


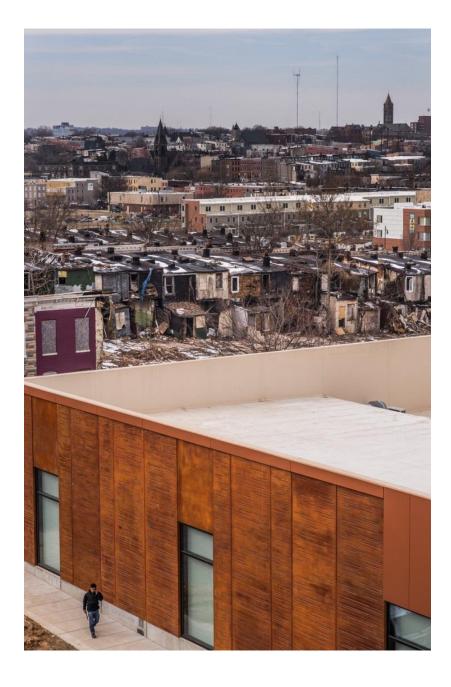


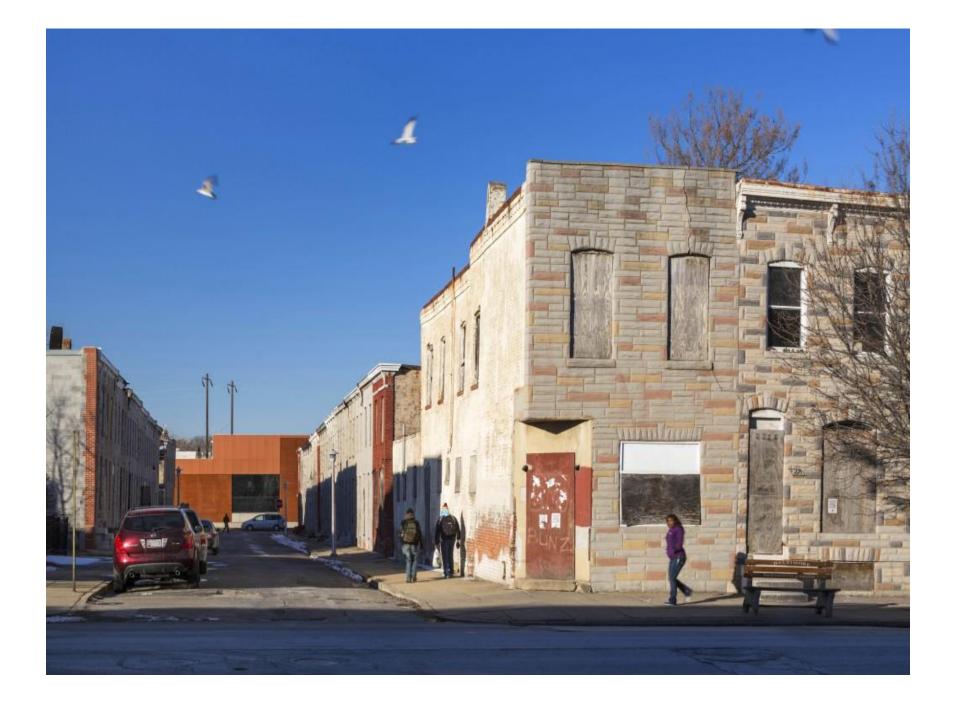




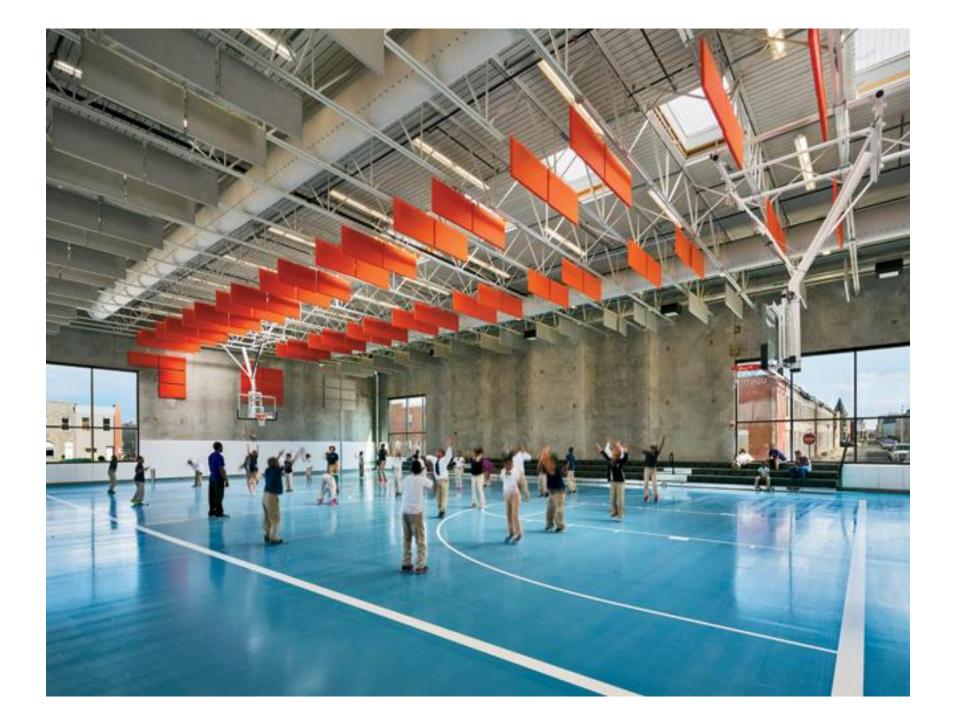


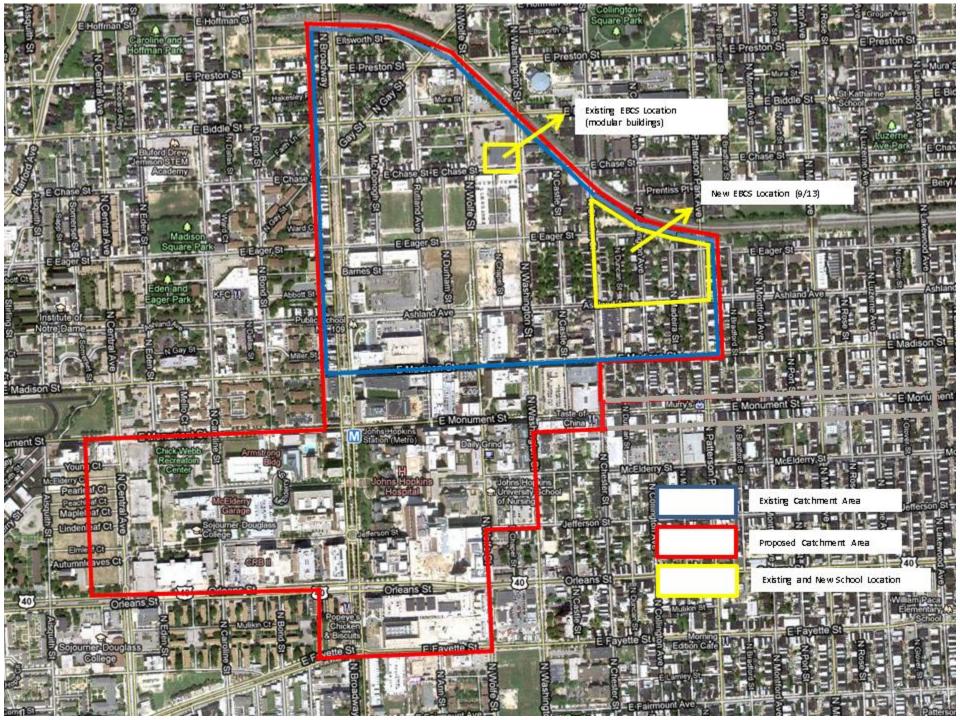












Henderson Hopkins Funding Sources

City GO Bond	\$ 2,400,000
TIF	\$14,400,000
State GO Bond	\$13,200,000
JHU Loans & Grants	\$12,600,000
Weinberg Foundation	\$10,900,000
Casey Foundation	\$ 3,000,000
Other local foundations	\$ 700,000
Gross NMTC Equity	\$13,500,000
TOTAL	\$70,500,000

EBDI - PART 3 (ORGANIZATION)

EBDI Partners

- City of Baltimore
- State of Maryland
- Johns Hopkins University & Medical Center
- The Annie E. Casey Foundation
- The East Baltimore Community
- East Baltimore Elected Officials
- Maryland Business / Civic Leaders

EBDI Responsibilities 2007

- Acquisition
- Relocation
- Infrastructure, Engineering, Demolition
- Real Estate
 Development
- Public Safety & Maintenance
- Master Plan
 Stewardship

- Family Advocacy
- Workforce
 Development
- Economic Inclusion
- EBCS School Operations
- Elev8 Baltimore (After School programs)
- Finance, Accounting Compliance
- Community Foundation

EBDI Responsibilities 2014

- Acquisition
- Relocation
- Infrastructure,
 Engineering, Demolition
- Real Estate
 Development
- Public Safety & Maintenance
- Master Plan Stewardship

- Family Advocacy
- Workforce
 Development
- Economic Inclusion
- EBCS School Operations
- Elev8 Baltimore (After School programs)
- Finance, Accounting Compliance
- Community Foundation

EBDI Responsibilities 2017

- Acquisition
- Relocation
- Infrastructure,
 Engineering, Demolition
- Real Estate
 Development
- Public Safety & Maintenance
- Master Plan Stewardship

- Family Advocacy
- WorkforceDevelopment
- Economic Inclusion
- EBCS School Operations
- Elev8 Baltimore (After School programs)
- Finance, Accounting Compliance
- Community Foundation